Factbook for Q1 2024

May 03, 2024

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Disclaimer: Due to rounding, individual figures may not add up precisely to the totals shown and percentages presented may not accurately reflect the absolute values to which they relate.

#### **Stock Market Information**

| Stock Market Information   |             |             |             |             |       |        |      |
|--|-------------|-------------|-------------|-------------|-------|--------|------|
|  | 2nd Quarter | 3rd Quarter | 4th Quarter | 1st Quarter |       |        | FY   |
| In €m  | 2023        | 2023        | 2023        | 2024        | 2023  | Change | 2023 |
| Earnings per share (in €)  |             |             |             |             |       |        |      |
| basic  | 1.11        | 1.13        | 1.48        | 1.00        | 0.90  | 11%    | 4.6  |
| diluted  | 1.11        | 1.13        | 1.48        | 1.00        | 0.90  | 11%    | 4.6  |
| Average number of shares outstanding                                     |             |             |             |             |       |        |      |
| (adjusted for treasury shares, in millions)                              |             |             |             |             |       |        |      |
| basic  | 823         | 820         | 806         | 804         | 823   | -2 %   | 81   |
| diluted  | 823         | 820         | 806         | 804         | 823   | -2 %   | 81   |
| Number of shares outstanding   |             |             |             |             |       |        |      |
| (at period end, in millions)   | 823         | 817         | 805         | 804         | 823   | -2 %   | 80   |
| Xetra closing price  |             |             |             |             |       |        |      |
| (at period end, in €)  | 33.00       | 34.21       | 34.02       | 46.96       | 31.11 | 51%    | 34.0 |
| Market capitalization, Frankfurt Stock Exchange                          |             |             |             |             |       |        |      |
| (based on number of shares outstanding, at period end, in billions of €) | 27.16       | 27.95       | 27.40       | 37.76       | 25.60 | 48%    | 27.4 |

#### **Key Figures and Ratios**

| Key Figures and Ratios Group                                     |             |              |             |        |             |        |        |
|--|-------------|--------------|-------------|--------|-------------|--------|--------|
|  | 2nd Quarter | 3rd Quarter  | 4th Quarter |        | 1st Quarter |        | FY     |
| In €m  | 2023        | 2023         | 2023        | 2024   | 2023        | Change | 2023   |
| Revenue  | 13,880      | 13,860       | 14,950      | 13,263 | 13,200      | 0%     | 55,890 |
| EBIT   | 1,378       | 1,219        | 1,465       | 1,131  | 1,121       | 1%     | 5,183  |
| Net profit (loss)  | 1,004       | 957          | 1,216       | 847    | 795         | 7%     | 3,971  |
| t/o Attributable to the shareholders of Daimler Truck Holding AG | 917         | 925          | 1,195       | 800    | 738         | 9%     | 3,775  |
| Investments PP&E   | 169         | 193          | 509         | 187    | 155         | 21%    | 1,026  |
| Depreciation and amortization/impairments*                       | 282         | 276          | 293         | 280    | 281         | -1%    | 1,133  |
| t/o Amortization on capitalized development costs                | 27          | 20           | 20          | 19     | 27          | -27%   | 94     |
| Research and development expenditure                             | 457         | 492          | 577         | 509    | 440         | 16%    | 1,965  |
| t/o Research and non-capitalized development costs               | 431         | 439          | 481         | 395    | 405         | -2%    | 1,757  |
| t/o Capitalized development costs                                | 25          | 53           | 96          | 114    | 34          | 231%   | 209    |
| Capitalization ratio in (%)                                      | 5.5         | 10. <i>7</i> | 16.7        | 22.4   | 7.7         | -      | 10.6   |
| Research and development costs (EBIT view)                       | -459        | -460         | -500        | -415   | -432        | 4%     | -1,850 |
| t/o Research and non-capitalized development costs               | -431        | -439         | -481        | -395   | -405        | 2%     | -1,757 |
| t/o Amortization on capitalized development costs                | -27         | -20          | -20         | -19    | -27         | 27%    | -94    |

|                          | 2nd Quarter | 3rd Quarter | 4th Quarter |         | End of  |        |
|--------------------------|-------------|-------------|-------------|---------|---------|--------|
|                          | 2023        | 2023        | 2023        | Q1 2024 | Q4 2023 | Change |
| Active workforce Group** | 104,272     | 104,594     | 104,416     | 104,213 | 104,416 | 0%     |
| Trucks North America     | 29,123      | 28,706      | 28,833      | 28,852  | 28,833  | 0%     |
| Mercedes-Benz            | 38,767      | 38,973      | 38,470      | 38,857  | 38,470  | 1%     |
| Trucks Asia              | 16,709      | 16,819      | 16,823      | 16,557  | 16,823  | -2%    |
| Daimler Buses            | 15,172      | 15,363      | 15,480      | 15,540  | 15,480  | 0%     |
| Financial Services       | 1,795       | 1,818       | 1,818       | 1,829   | 1,818   | 1%     |

<sup>\*</sup> Depreciation and amortization including amortization on capitalized development costs and right-of-use assets, excluding depreciation on leased assets.

<sup>\*\*</sup> Including items that cannot be allocated to any segment. Active workforce as a fulltime-equivalent. Figure at end of period.

**Key Figures and Ratios** 

| 2. Key Figures and Ratios Industrial Business |             |             |             |         |             |        |         |
|---|-------------|-------------|-------------|---------|-------------|--------|---------|
|   | 2nd Quarter | 3rd Quarter | 4th Quarter |         | 1st Quarter |        |         |
| In €m   | 2023        | 2023        | 2023        | 2024    | 2023        | Change | 2023    |
| Unit sales                                    | 131,888     | 128,861     | 140,132     | 108,911 | 125,172     | -13%   | 526,053 |
| Revenue                                       | 13,248      | 13,173      | 14,208      | 12,481  | 12,588      | -1%    | 53,216  |
| Adj. EBIT                                     | 1,363       | 1,295       | 1,509       | 1,159   | 1,110       | 4%     | 5,278   |
| Adj. ROS (%)                                  | 10.3        | 9.8         | 10.6        | 9.3     | 8.8         | -      | 9.9     |
| Adj. CFBIT                                    | 1,030       | 1,484       | 1,586       | 1,500   | 365         | 311%   | 4,464   |
| Adj. cash conversion rate (CCR)*              | 0.8         | 1.1         | 1.1         | 1.3     | 0.3         | -      | 0.8     |
| Adj. free cash flow                           | 496         | 1,194       | 1,258       | 1,292   | 355         | 264%   | 3,303   |

<sup>\*</sup>Adj. CCR equals adj. CFBIT devided by adj. EBIT.

**Key Figures and Ratios** 

|                               | 2nd Quarter | 3rd Quarter | 4th Quarter | 1           | st Quarter |        | FY      |
|-------------------------------|-------------|-------------|-------------|-------------|------------|--------|---------|
| In €m                         | 2023        | 2023        | 2023        | 2024        | 2023       | Change | 2023    |
| Trucks North America          |             |             |             |             |            |        |         |
| Unit sales                    | 50,618      | 47,249      | 48,256      | 46,220      | 48,891     | -5%    | 195,014 |
| Revenue                       | 5,971       | 5,722       | 5,992       | 5,808       | 5,807      | 0%     | 23,492  |
| Adj. EBIT                     | 783         | 711         | 718         | 724         | 675        | 7%     | 2,887   |
| Adj. ROS (%)                  | 13.1        | 12.4        | 12.0        | 12.5        | 11.6       | -      | 12.3    |
| Mercedes-Benz                 |             |             |             |             |            |        |         |
| Unit sales                    | 39,236      | 40,077      | 44,706      | 31,885      | 34,492     | -8%    | 158,511 |
| Revenue                       | 5,553       | 5,430       | 5,665       | 4,826       | 4,990      | -3%    | 21,638  |
| Adj. EBIT                     | 544         | 535         | 679         | 421         | 440        | -4%    | 2,199   |
| Adj. ROS (%)                  | 9.8         | 9.9         | 12.0        | 8. <i>7</i> | 8.8        | -      | 10.2    |
| Trucks Asia                   |             |             |             |             |            |        |         |
| Unit sales                    | 40,097      | 38,052      | 42,812      | 28,457      | 40,210     | -29%   | 161,171 |
| Revenue                       | 1,687       | 1,659       | 1,954       | 1,506       | 1,761      | -14%   | 7,060   |
| Adj. EBIT                     | 90          | 45          | 114         | 49          | 80         | -39%   | 330     |
| Adj. ROS (%)                  | 5.4         | 2.7         | 5.9         | 3.3         | 4.6        | -      | 4.7     |
| Daimler Buses                 |             |             |             |             |            |        |         |
| Unit sales                    | 6,181       | 6,789       | 7,628       | 5,604       | 5,570      | 1%     | 26,168  |
| Revenue                       | 978         | 1,189       | 1,449       | 1,176       | 950        | 24%    | 4,566   |
| Adj. EBIT                     | 33          | 70          | 101         | 59          | 9          | 535%   | 214     |
| Adj. ROS (%)                  | 3.4         | 5.9         | 7.0         | 5.0         | 1.0        | -      | 4.7     |
| Financial Services            |             |             |             |             |            |        |         |
| Revenue                       | 632         | 688         | 742         | 781         | 612        | 28%    | 2,674   |
| Adj. EBIT                     | 65          | 45          | 50          | 51          | 52         | -1%    | 211     |
| Book equity value             | 2,303       | 2,364       | 2,462       | 2,526       | 2,257      | 12%    | 2,462   |
| Adj. ROE (%)                  | 11.4        | 7.7         | 8.3         | 8.2         | 9.2        | -      | 9.1     |
| Reconciliation unit sales     | -4,244      | -3,306      | -3,270      | -3,255      | -3,991     | -18%   | -14,811 |
| Reconciliation revenue        | -941        | -828        | -853        | -835        | -919       | -9%    | -3,541  |
| Daimler Truck Group revenue   | 13,880      | 13,860      | 14,950      | 13,263      | 13,200     | 0%     | 55,890  |
| Reconciliation adj. EBIT      | -87         | -66         | -103        | -94         | -95        | -1%    | -351    |
| Adj. Daimler Truck Group EBIT | 1,428       | 1,340       | 1,559       | 1,210       | 1,162      | 4%     | 5,489   |

#### **Share of Market**

| Share of Market (company-internal analysis)* |             |             |             |       |       |            |       |
|--|-------------|-------------|-------------|-------|-------|------------|-------|
|  | 2nd Quarter | 3rd Quarter | 4th Quarter | 1     |       | FY         |       |
| In %   | 2023        | 2023        | 2023        | 2024  | 2023  | Change     | 2023  |
| Trucks North America                         |             |             |             |       |       |            |       |
| North America* Class 8                       | 39.7%       | 38.6%       | 36.9%       | 43.2% | 43.5% | -0.3%-pts. | 39.1% |
| North America* Class 6-7                     | 36.2%       | 35.1%       | 29.6%       | 35.9% | 42.2% | -6.3%-pts. | 34.8% |
| North America* Class 6-8                     | 38.7%       | 37.5%       | 34.8%       | 40.9% | 43.1% | -2.2%-pts. | 37.8% |
| Mercedes Benz                                |             |             |             |       |       |            |       |
| EU30** HDT                                   | 19.0%       | 19.3%       | 19.3%       | 20.0% | 17.8% | 2.2%-pts.  | 19.0% |
| EU30** MDT                                   | 25.4%       | 25.2%       | 23.8%       | 26.5% | 27.9% | -1.4%-pts. | 25.3% |
| EU30** HDT/MDT                               | 19.6%       | 20.0%       | 19.8%       | 20.7% | 18.8% | 1.9%-pts.  | 19.6% |

<sup>\*</sup> USA, Canada and Mexico.

<sup>\*\*</sup> European Union, United Kingdom, Switzerland and Norway.

#### **Financial Statements of the Daimler Truck Group**

|  | 2nd Quarter | 3rd Quarter | 4th Quarter | 1       |         | FY     |         |
|--|-------------|-------------|-------------|---------|---------|--------|---------|
| In €m  | 2023        | 2023        | 2023        | 2024    | 2023    | Change | 2023    |
| Revenue  | 13,880      | 13,860      | 14,950      | 13,263  | 13,200  | 0%     | 55,890  |
| Cost of sales  | -10,784     | -10,887     | -11,872     | -10,389 | -10,425 | 0%     | -43,968 |
| Gross profit   | 3,096       | 2,973       | 3,079       | 2,874   | 2,775   | 4%     | 11,922  |
| Selling expenses   | -729        | -730        | -750        | -716    | -681    | 5%     | -2,890  |
| General administrative expenses                                  | -652        | -658        | -507        | -660    | -595    | 11%    | -2,413  |
| Research and non-capitalized development costs                   | -431        | -439        | -481        | -395    | -405    | -2%    | -1,757  |
| Other operating income   | 152         | 148         | 208         | 150     | 156     | -4%    | 664     |
| Other operating expense  | -6          | -24         | -22         | -67     | -49     | 37%    | -101    |
| Profit/loss on equity-method investments, net                    | -29         | -33         | -29         | -51     | -19     | 172%   | -109    |
| Other financial income/expense, net                              | -22         | -17         | -32         | -3      | -61     | -95%   | -132    |
| Earnings before interest and taxes (EBIT)                        | 1,378       | 1,219       | 1,465       | 1,131   | 1,121   | 1%     | 5,183   |
| Interest income  | 79          | 109         | 117         | 104     | 80      | 31%    | 384     |
| Interest expense   | -76         | -82         | -53         | -48     | -30     | 59%    | -241    |
| Profit before income taxes                                       | 1,381       | 1,247       | 1,529       | 1,188   | 1,171   | 1%     | 5,327   |
| Income taxes   | -377        | -290        | -313        | -341    | -376    | -9%    | -1,355  |
| Net profit/ loss   | 1,004       | 957         | 1,216       | 847     | 795     | 7%     | 3,971   |
| t/o profit attributable to non-controlling interests             | 87          | 31          | 21          | 47      | 58      | -19%   | 196     |
| t/o attributable to the shareholders of Daimler Truck Holding AG | 917         | 925         | 1,195       | 800     | 737     | 9%     | 3,775   |

#### **Financial Statements of the Daimler Truck Group**

| Condensed Statement of Financial Position of Daimler Truck Grou | End of      | End of      | End of      |        | End of     |        |         |         |       |
|---|-------------|-------------|-------------|--------|------------|--------|---------|---------|-------|
|   | 2nd Quarter | 3rd Quarter | 4th Quarter | 1      | st Quarter |        |         | End of  |       |
| In €m   | 2023        | 2023        | 2023 2023   | 2024   | 2023       | Change | Q1 2024 | Q4 2023 | Chang |
| Assets  |             |             |             |        |            |        |         |         |       |
| Intangible assets   | 2,780       | 2,823       | 2,876       | 2,963  | 2,765      | 7%     | 2,963   | 2,876   | 39    |
| Property, plant and equipment                                   | 7,768       | 7,789       | 7,979       | 7,904  | 7,908      | 0%     | 7,904   | 7,979   | -1    |
| Equipment on operating leases                                   | 4,407       | 4,475       | 4,530       | 4,434  | 4,416      | 0%     | 4,434   | 4,530   | -29   |
| Receivables from financial services                             | 23,711      | 25,126      | 26,214      | 27,669 | 22,851     | 21%    | 27,669  | 26,214  | 69    |
| Equity-method investments                                       | 1,058       | 1,040       | 1,051       | 1,054  | 1,090      | -3%    | 1,054   | 1,051   | 0%    |
| Inventories   | 10,047      | 10,544      | 9,155       | 9,975  | 9,673      | 3%     | 9,975   | 9,155   | 9%    |
| Trade receivables   | 4,562       | 4,761       | 5,262       | 4,463  | 4,857      | -8%    | 4,463   | 5,262   | -15%  |
| Cash and cash equivalents                                       | 7,906       | 9,982       | 7,067       | 7,859  | 7,788      | 1%     | 7,859   | 7,067   | 11%   |
| Marketable debt securities and similar investments              | 1,621       | 1,905       | 1,808       | 2,125  | 1,303      | 63%    | 2,125   | 1,808   | 18%   |
| t/o current   | 1,598       | 1,862       | 1,751       | 2,029  | 1,281      | 58%    | 2,029   | 1,751   | 16%   |
| t/o non-current   | 23          | 43          | 57          | 95     | 23         | 321%   | 95      | 57      | 68%   |
| Other financial assets  | 1,494       | 1,560       | 1,501       | 1,510  | 1,517      | 0%     | 1,510   | 1,501   | 1%    |
| Other assets  | 3,283       | 3,442       | 3,769       | 3,680  | 3,078      | 20%    | 3,680   | 3,769   | -2%   |
| Total assets  | 68,637      | 73,446      | 71,212      | 73,635 | 67,247     | 9%     | 73,635  | 71,212  | 3%    |
| Equity and liabilities  |             |             |             |        |            |        |         |         |       |
| Equity  | 21,070      | 21,967      | 22,224      | 23,092 | 21,228     | 9%     | 23,092  | 22,224  | 4%    |
| Provisions  | 6,101       | 6,257       | 6,515       | 6,321  | 6,124      | 3%     | 6,321   | 6,515   | -3%   |
| Financing liabilities   | 24,809      | 27,769      | 25,727      | 27,097 | 22,908     | 18%    | 27,097  | 25,727  | 5%    |
| t/o current   | 8,602       | 8,683       | 8,602       | 9,923  | 8,129      | 22%    | 9,923   | 8,602   | 15%   |
| t/o non-current   | 16,208      | 19,085      | 17,125      | 17,174 | 14,779     | 16%    | 17,174  | 17,125  | 0%    |
| Trade payables  | 5,393       | 5,945       | 5,059       | 5,353  | 5,634      | -5%    | 5,353   | 5,059   | 6%    |
| Other financial liabilities                                     | 4,727       | 4,986       | 4,684       | 4,702  | 4,854      | -3%    | 4,702   | 4,684   | 0%    |
| Contract and refund liabilities                                 | 4,066       | 4,119       | 4,275       | 4,412  | 4,000      | 10%    | 4,412   | 4,275   | 39    |
| Other liabilities   | 2,469       | 2,402       | 2,728       | 2,657  | 2,498      | 6%     | 2,657   | 2,728   | -3%   |
| Total equity and liabilities                                    | 68,637      | 73,446      | 71,212      | 73,635 | 67,247     | 9%     | 73,635  | 71,212  | 3%    |

#### **Financial Statements of the Daimler Truck Group**

|  | End of<br>2nd Quarter | End of<br>3rd Quarter | End of<br>4th Quarter | 15     | End of st Quarter |        |
|--|-----------------------|-----------------------|-----------------------|--------|-------------------|--------|
| In €m  | 2023                  | 2023                  | 2023                  | 2024   | 2023              | Change |
| Cash and cash equivalents at beginning of period                             | 5,944                 | 5,944                 | 5,944                 | 7,067  | 5,944             | 19%    |
| Profit before income taxes   | 2,551                 | 3,798                 | 5,327                 | 1,188  | 1,171             | 1%     |
| Depreciation and amortization/impairments                                    | 563                   | 839                   | 1,133                 | 280    | 281               | -1%    |
| Oth. non-cash expense/inc. & gains/losses on disposals of assets             | 87                    | 130                   | 87                    | 102    | 18                | 465%   |
| Change in operating assets and liabilities                                   |                       |                       |                       |        |                   |        |
| Inventories  | -1,390                | -1,800                | -550                  | -815   | -956              | 15%    |
| Trade receivables  | 58                    | -113                  | -660                  | 784    | -205              | -      |
| Trade payables   | 192                   | 708                   | -112                  | 293    | 390               | -25%   |
| Receivables from Financial Services  | -1,307                | -2,398                | -4,097                | -1,199 | -625              | -92%   |
| Vehicles on operating leases   | -35                   | -92                   | -160                  | 67     | -45               | -      |
| Other operating assets and liabilities                                       | 154                   | 360                   | 816                   | -102   | 387               | -      |
| Dividends received from equity-method investments                            | 7                     | 8                     | 16                    | _      | -                 | -      |
| Income taxes paid  | -585                  | -998                  | -1,415                | -267   | -124              | -116%  |
| Cash used for/provided by operating activities                               | 295                   | 442                   | 386                   | 330    | 291               | 13%    |
| Additions to property, plant and equipment                                   | -324                  | -517                  | -1,026                | -187   | -155              | -21%   |
| Additions to intangible assets   | -105                  | -158                  | -280                  | -128   | -48               | -168%  |
| Investments in and proceeds from disposals of shareholdings                  | -145                  | -157                  | -206                  | -52    | -82               | 37%    |
| Acquisitions and sales of marketable debt securities and similar investments | -453                  | -734                  | -618                  | -201   | -159              | -26%   |
| Other  | 27                    | 25                    | 47                    | -44    | 23                | _      |
| Cash used for/provided by investing activities                               | -1,000                | -1,541                | -2,082                | -613   | -422              | -45%   |
| Change in financing liabilities  | 3,920                 | 6,454                 | 4,654                 | 1,171  | 2,095             | -44%   |
| Dividends paid   | -1,156                | -1,160                | -1,167                | _      | -                 | -      |
| Acquisition of treasury shares   | -                     | -196                  | -557                  | -37    | -                 | -      |
| Transactions with the Mercedes-Benz Group until the spin-off                 | -                     | -                     | -                     | -116   | -76               | -52%   |
| Internal equity and financing transactions                                   | 0                     | 0                     | 0                     | 0      | 0                 | -6%    |
| Cash used for/provided by financing activities                               | 2,765                 | 5,098                 | 2,931                 | 1,017  | 2,019             | -50%   |
| Effect of foreign exchange rate changes on cash & cash equivalents           | -97                   | 38                    | -113                  | 59     | -44               | -      |
| Cash and cash equivalents at end of period                                   | 7,906                 | 9,982                 | 7,067                 | 7,859  | 7,788             | 1%     |

| Summary Income Statement of the Industrial Business |             |             |             |         |             |        |         |
|---|-------------|-------------|-------------|---------|-------------|--------|---------|
|   | 2nd Quarter | 3rd Quarter | 4th Quarter |         | 1st Quarter |        | FY      |
| In €m   | 2023        | 2023        | 2023        | 2024    | 2023        | Change | 2023    |
| Production  | 132,646     | 127,836     | 129,636     | 121,271 | 136,036     | -11%   | 526,154 |
| Incoming orders (units)                             | 96,936      | 99,070      | 107,969     | 105,807 | 122,935     | -14%   | 426,910 |
| Zero-Emission Vehicles (ZEV)                        | 1,077       | 1,805       | 1,000       | 1,146   | 716         | 60%    | 4,598   |
| Unit sales  | 131,888     | 128,861     | 140,132     | 108,911 | 125,172     | -13%   | 526,053 |
| Zero-Emission Vehicles (ZEV)                        | 383         | 491         | 2,282       | 813     | 287         | 183%   | 3,443   |
| Revenue   | 13,248      | 13,173      | 14,208      | 12,481  | 12,588      | -1%    | 53,216  |
| Cost of sales                                       | -10,291     | -10,337     | -11,240     | -9,749  | -9,955      | -2%    | -41,824 |
| Gross profit  | 2,957       | 2,835       | 2,968       | 2,733   | 2,633       | 4%     | 11,392  |
| Selling expenses                                    | -695        | -698        | -718        | -684    | -649        | 5%     | -2,760  |
| General administrative expenses                     | -596        | -599        | -461        | -604    | -539        | 12%    | -2,195  |
| Research and non-capitalized development costs      | -431        | -439        | -481        | -395    | -405        | -2%    | -1,757  |
| Other operating income                              | 135         | 127         | 194         | 137     | 146         | -6%    | 602     |
| Other operating expense                             | 7           | -6          | -17         | -53     | -30         | 76%    | -45     |
| Profit/loss on equity-method investments, net       | -29         | -33         | -29         | -51     | -19         | 172%   | -109    |
| Other financial income/expense, net                 | -22         | -17         | -32         | -3      | -61         | -95%   | -131    |
| EBIT  | 1,323       | 1,173       | 1,424       | 1,081   | 1,077       | 0%     | 4,997   |
| ROS (%)   | 10.0        | 8.9         | 10.0        | 8.7     | 8.6         | -      | 9.4     |
| Legal proceedings and related measures              | -           | -           | -           | -       | -           | -      | -       |
| Restructuring measures                              | -6          | 24          | -1          | 1       | -           | -      | 16      |
| M&A transactions                                    | 46          | 98          | 87          | 78      | 33          | 134%   | 264     |
| Adj. EBIT   | 1,363       | 1,295       | 1,509       | 1,159   | 1,110       | 4%     | 5,278   |
| Adj. ROS (%)  | 10.3        | 9.8         | 10.6        | 9.3     | 8.8         | -      | 9.9     |

|   | 2nd Quarter | 3rd Quarter | 4th Quarter | 1:    | st Quarter |        | FY     |
|---|-------------|-------------|-------------|-------|------------|--------|--------|
| In €m   | 2023        | 2023        | 2023        | 2024  | 2023       | Change | 202    |
| EBIT of Industrial Business   | 1,323       | 1,173       | 1,424       | 1,081 | 1,077      | 0%     | 4,99   |
| Change in working capital   | -282        | 23          | -72         | 258   | -1,069     | -      | -1,40  |
| Net financial investments   | -47         | -15         | -49         | -52   | -78        | 33%    | -18    |
| Net investments in property, plant and equipment and intang. assets | -233        | -283        | -671        | -281  | -292       | 4%     | -1,48  |
| Depreciation and amortization/impairments                           | 277         | 272         | 289         | 276   | 277        | -1%    | 1,11   |
| Other   | -122        | 208         | 581         | 139   | 262        | -47%   | 92     |
| CFBIT of Industrial Business  | 916         | 1,378       | 1,500       | 1,421 | 178        | 700%   | 3,972  |
| Income taxes paid / refunded  | -538        | -397        | -391        | -235  | -87        | -169%  | -1,410 |
| Interest paid / received  | -18         | 137         | 39          | 111   | 130        | -15%   | 289    |
| Effects from pensions   | -7          | -6          | 39          | -88   | -47        | -86 %  | -2     |
| Other reconciling items   | 28          | -25         | -14         | 5     | -6         | _      | -1     |
| FCF of Industrial Business  | 382         | 1,088       | 1,173       | 1,213 | 168        | 623%   | 2,81   |
| CFBIT of Industrial Business  | 916         | 1,378       | 1,500       | 1,421 | 178        | 700%   | 3,972  |
| Legal proceedings and related measures                              | -           | _           | -           | -     | -          | -      |        |
| Restructuring measures  | 49          | 7           | 2           | 3     | 119        | -97%   | 177    |
| M&A transactions  | 65          | 98          | 83          | 75    | 68         | 10%    | 31     |
| Adj. CFBIT of Industrial Business                                   | 1,030       | 1,484       | 1,586       | 1,500 | 365        | 311%   | 4,464  |
| Adj. Cash conversion rate*  | 0.8         | 1.1         | 1.1         | 1.3   | 0.3        | -      | 0.0    |
| * Ratio of adj. CFBIT to adj. EBIT.                                 |             |             |             |       |            |        |        |
| FCF of Industrial Business  | 382         | 1,088       | 1,173       | 1,213 | 168        | 623%   | 2,81   |
| Legal proceedings and related measures                              | -           | -           | -           | -     | -          | -      |        |
| Restructuring measures  | 49          | 7           | 2           | 3     | 119        | -97%   | 17     |
| M&A transactions  | 65          | 98          | 83          | 75    | 68         | 10%    | 315    |
| Adj. FCF of Industrial Business                                     | 496         | 1,194       | 1,258       | 1,292 | 355        | 264%   | 3,30   |
| Net liquidity at the beginning of the period                        | 7,526       | 6,827       | 7,685       | 8,322 | 7,530      | 11%    | 7,530  |
| FCF   | 382         | 1,088       | 1,173       | 1,213 | 168        | 623%   | 2,81   |
| t/o working capital   | -282        | 23          | -72         | 258   | -1,069     | _      | -1,40  |
| Other   | -1,080      | -231        | -536        | -175  | -172       | -2%    | -2,01  |
| t/o dividends Daimler Truck Holding AG                              | -1,070      | -           | -           | -     | -          | -      | -1,07  |
| t/o acquisition of treasury shares                                  | -           | -196        | -361        | -37   | -          | -      | -557   |
| Net liquidity at the end of the period                              | 6,827       | 7,685       | 8,322       | 9,360 | 7,526      | 24%    | 8,322  |

|  | End of End of End of End of 2nd Quarter 3rd Quarter 4th Quarter 1st Quarter |        |        |        |        |        | End of  |         |        |
|--|---|--------|--------|--------|--------|--------|---------|---------|--------|
| In €m  | 2023  | 2023   | 2023   | 2024   | 2023   | Change | Q1 2024 | Q4 2023 | Change |
| Intangible assets  | 2,735   | 2,775  | 2,826  | 2,910  | 2,721  | 7%     | 2,910   | 2,826   | 3      |
| Property, plant and equipment                              | 7,700   | 7,720  | 7,910  | 7,834  | 7,842  | 0%     | 7,834   | 7,910   | -1     |
| Inventories  | 9,963   | 10,426 | 9,023  | 9,846  | 9,627  | 2%     | 9,846   | 9,023   | 99     |
| Trade receivables  | 4,352   | 4,503  | 4,961  | 4,144  | 4,700  | -12%   | 4,144   | 4,961   | -169   |
| Other segment assets                                       | 6,297   | 6,254  | 6,223  | 5,960  | 6,334  | -6%    | 5,960   | 6,223   | -49    |
| Operating assets   | 31,046  | 31,677 | 30,944 | 30,695 | 31,223 | -2%    | 30,695  | 30,944  | -1     |
| Trade payables   | 5,307   | 5,864  | 4,964  | 5,237  | 5,544  | -6%    | 5,237   | 4,964   | 5'     |
| Other segment liabilities                                  | 14,246  | 14,502 | 14,860 | 14,715 | 14,448 | 2%     | 14,715  | 14,860  | -1     |
| Operating liabilities                                      | 19,553  | 20,367 | 19,824 | 19,952 | 19,992 | 0%     | 19,952  | 19,824  | 1'     |
| Operating net assets                                       | 11,492  | 11,311 | 11,121 | 10,743 | 11,232 | -4%    | 10,743  | 11,121  | -39    |
| Average operating net assets                               | 11,087  | 11,191 | 11,198 | 10,932 | 10,812 | 1%     | 10,932  | 11,198  | -2     |
| Return on capital employed of the Industrial Business (%)* | 43.3  | 42.6   | 44.6   | 39.5   | 39.8   | _      | 39.5    | 44.6    |        |

<sup>\*</sup>Ratio of annualized EBIT to average operating net assets based on quarters.

|  | End of<br>2nd Quarter | End of<br>3rd Quarter | End of<br>4th Quarter |        | End of<br>1st Quarter |            |         | End of  |       |
|--|-----------------------|-----------------------|-----------------------|--------|-----------------------|------------|---------|---------|-------|
| In €m  | 2023                  | 2023                  | 2023                  | 2024   | 2023                  | Change     | Q1 2024 | Q4 2023 | Chang |
| Assets   |                       |                       |                       |        |                       | 0.1.2.1.80 | G. 1011 | 0.12020 |       |
| Intangible assets                                  | 2,735                 | 2,775                 | 2,826                 | 2,910  | 2,721                 | 7%         | 2,910   | 2,826   | 35    |
| Property, plant and equipment                      | 7,700                 | 7,720                 | 7,910                 | 7,834  | 7,842                 | 0%         | 7,834   | 7,910   | -19   |
| Equipment on operating leases                      | 3,546                 | 3,603                 | 3,645                 | 3,543  | 3,516                 | 1%         | 3,543   | 3,645   | -3%   |
| Receivables from financial services                | -                     | -                     | -                     | -      | -                     | -          | -       | -       | -     |
| Equity-method investments                          | 1,058                 | 1,040                 | 1,051                 | 1,053  | 1,090                 | -3%        | 1,053   | 1,051   | 0%    |
| Inventories  | 9,963                 | 10,426                | 9,023                 | 9,846  | 9,627                 | 2%         | 9,846   | 9,023   | 99    |
| Trade receivables                                  | 4,352                 | 4,503                 | 4,961                 | 4,144  | 4,700                 | -12%       | 4,144   | 4,961   | -169  |
| Cash and cash equivalents                          | 7,660                 | 9,740                 | 6,722                 | 7,548  | 7,315                 | 3%         | 7,548   | 6,722   | 129   |
| Marketable debt securities and similar investments | 1,598                 | 1,863                 | 1,764                 | 2,080  | 1,281                 | 62%        | 2,080   | 1,764   | 18%   |
| t/o current  | 1,598                 | 1,862                 | 1,751                 | 2,029  | 1,281                 | 58%        | 2,029   | 1,751   | 16%   |
| t/o non-current                                    | 0                     | 0                     | 13                    | 51     | 0                     | _          | 51      | 13      | 286%  |
| Other financial assets                             | 837                   | 778                   | 607                   | 643    | 866                   | -26%       | 643     | 607     | 6%    |
| Other assets                                       | 2,646                 | 2,725                 | 2,887                 | 2,744  | 2,515                 | 9%         | 2,744   | 2,887   | -5%   |
| Total assets                                       | 42,095                | 45,172                | 41,397                | 42,345 | 41,472                | 2%         | 42,345  | 41,397  | 2%    |
| Equity and liabilities                             |                       |                       |                       |        |                       |            |         |         |       |
| Equity   | 18,767                | 19,603                | 19,761                | 20,566 | 18,971                | 8%         | 20,566  | 19,761  | 4%    |
| Provisions   | 5,970                 | 6,115                 | 6,361                 | 6,174  | 5,991                 | 3%         | 6,174   | 6,361   | -3%   |
| Financing liabilities                              | 1,859                 | 3,280                 | -204                  | -163   | 547                   | -          | -163    | -204    | 20%   |
| t/o current  | -3,540                | -4,012                | -6,311                | -5,382 | -3,981                | -35%       | -5,382  | -6,311  | 15%   |
| t/o non-current                                    | 5,399                 | 7,292                 | 6,107                 | 5,219  | 4,528                 | 15%        | 5,219   | 6,107   | -15%  |
| Trade payables                                     | 5,307                 | 5,864                 | 4,964                 | 5,237  | 5,544                 | -6%        | 5,237   | 4,964   | 5%    |
| Other financial liabilities                        | 4,041                 | 4,158                 | 3,900                 | 3,889  | 4,255                 | -9%        | 3,889   | 3,900   | 0%    |
| Contract and refund liabilities                    | 4,066                 | 4,119                 | 4,275                 | 4,411  | 4,000                 | 10%        | 4,411   | 4,275   | 3%    |
| Other liabilities                                  | 2,084                 | 2,032                 | 2,339                 | 2,231  | 2,164                 | 3%         | 2,231   | 2,339   | -5%   |
| Total equity and liabilities                       | 42,095                | 45,172                | 41,397                | 42,345 | 41,472                | 2%         | 42,345  | 41,397  | 2%    |

|  | End of<br>2nd Quarter | End of<br>3rd Quarter | End of<br>4th Quarter | 1:     | End of<br>st Quarter |        |
|--|-----------------------|-----------------------|-----------------------|--------|----------------------|--------|
| In €m  | 2023                  | 2023                  | 2023                  | 2024   | 2023                 | Change |
| Cash and cash equivalents at beginning of period                             | 5,597                 | 5,597                 | 5,597                 | 6,722  | 5,597                | 20%    |
| Profit before income taxes   | 2,454                 | 3,655                 | 5,143                 | 1,138  | 1,127                | 1%     |
| Depreciation and amortization/impairments                                    | 554                   | 826                   | 1,115                 | 276    | 277                  | -1%    |
| Oth. non-cash expense/inc. & gains/losses on disposals of assets             | 72                    | 100                   | 65                    | 86     | -3                   | _      |
| Change in operating assets and liabilities                                   |                       |                       |                       |        |                      |        |
| Inventories  | -1,342                | -1,717                | -455                  | -817   | -942                 | 13%    |
| Trade receivables  | -164                  | -287                  | -787                  | 804    | -474                 | _      |
| Trade payables   | 155                   | 676                   | -158                  | 271    | 348                  | -22%   |
| Receivables from financial services  | 23                    | 25                    | -2                    | 12     | 18                   | -33%   |
| Vehicles on operating leases   | 145                   | 206                   | 334                   | 195    | 80                   | 143%   |
| Other operating assets and liabilities                                       | -57                   | 118                   | 591                   | -209   | 227                  | _      |
| Dividends received from equity-method investments                            | 7                     | 8                     | 16                    | _      | -                    | -      |
| Income taxes paid  | -625                  | -1,022                | -1,413                | -235   | -87                  | -169%  |
| Cash flows from operating activities   | 1,223                 | 2,589                 | 4,449                 | 1,521  | 571                  | 166%   |
| Additions to property, plant and equipment                                   | -320                  | -508                  | -1,010                | -186   | -153                 | -21%   |
| Additions to intangible assets   | -98                   | -148                  | -268                  | -124   | -44                  | -182%  |
| Investments in and proceeds from disposals of shareholdings                  | -130                  | -145                  | -194                  | -52    | -82                  | 37%    |
| Acquisitions and sales of marketable debt securities and similar investments | -474                  | -735                  | -618                  | -200   | -181                 | -11%   |
| Other  | 13                    | 18                    | 50                    | -44    | 11                   | -      |
| Cash flows from investing activities   | -1,009                | -1,518                | -2,040                | -606   | -449                 | -35%   |
| Change in financing liabilities  | 2,461                 | 4,471                 | 2,598                 | 1,329  | 1,836                | -28%   |
| Dividends paid   | -1,156                | -1,160                | -1,167                | -116   | _                    | _      |
| Acquisition of treasury shares   | -                     | -196                  | -557                  | -37    | -76                  | 51%    |
| Internal equity and financing transactions                                   | 639                   | -81                   | -2,051                | -1,322 | -121                 | -992%  |
| Cash flows from financing activities   | 1,944                 | 3,034                 | -1,176                | -146   | 1,639                | -      |
| Effect of foreign exchange rate changes on cash & cash equivalents           | -96                   | 38                    | -109                  | 58     | -43                  | -      |
| Cash and cash equivalents at end of period                                   | 7,660                 | 9,740                 | 6,722                 | 7,548  | 7,315                | 3%     |

#### **Trucks North America**

| Key Figures and Ratios                         |             |             |             |        |            |            |        |
|--|-------------|-------------|-------------|--------|------------|------------|--------|
|  | 2nd Quarter | 3rd Quarter | 4th Quarter | 1      | st Quarter |            | FY     |
| In €m  | 2023        | 2023        | 2023        | 2024   | 2023       | Change     | 202    |
| Production                                     | 48,215      | 46,812      | 45,508      | 47,784 | 50,988     | -6%        | 191,52 |
| Incoming orders (units)                        | 32,994      | 35,269      | 57,545      | 44,530 | 34,068     | 31%        | 159,87 |
| Unit sales                                     | 50,618      | 47,249      | 48,256      | 46,220 | 48,891     | -5%        | 195,01 |
| North America*                                 | 50,126      | 46,739      | 47,850      | 45,928 | 48,521     | -5%        | 193,23 |
| USA  | 42,709      | 39,530      | 39,055      | 39,263 | 41,655     | -6%        | 162,94 |
| Investments PP&E                               | 29          | 38          | 151         | 28     | 18         | 60%        | 23     |
| Research and development costs                 | 159         | 172         | 174         | 159    | 158        | 1%         | 66     |
| t/o capitalized development costs              | -           | 10          | 14          | 19     | -          | -          | 2      |
| Capitalization ratio (%)                       | -           | 5.8         | 8.0         | 12.0   | -          | _          | 3.     |
| Revenue  | 5,971       | 5,722       | 5,992       | 5,808  | 5,807      | 0%         | 23,49  |
| Cost of sales                                  | -4,760      | -4,590      | -4,874      | -4,692 | -4,697     | 0%         | -18,92 |
| Gross profit                                   | 1,211       | 1,132       | 1,118       | 1,116  | 1,110      | 1%         | 4,57   |
| Selling expenses                               | -113        | -97         | -119        | -91    | -91        | 0%         | -42    |
| General administrative expenses                | -194        | -192        | -154        | -197   | -210       | -6%        | -75    |
| Research and non-capitalized development costs | -159        | -162        | -160        | -140   | -158       | -11%       | -63    |
| Others   | 39          | 30          | 33          | 37     | 24         | 52%        | 12     |
| EBIT   | 783         | 711         | 718         | 724    | 675        | <b>7</b> % | 2,88   |
| ROS (%)  | 13.1        | 12.4        | 12.0        | 12.5   | 11.6       | -          | 12.    |
| Legal proceedings and related measures         | -           | _           | _           | _      | _          | _          |        |
| Restructuring measures                         | -           | _           | _           | _      | _          | _          |        |
| M&A transactions                               | -           | -           | -           | -      | -          | -          |        |
| Adj. EBIT                                      | 783         | 711         | 718         | 724    | 675        | 7%         | 2,88   |
| Adj. ROS (%)                                   | 13.1        | 12.4        | 12.0        | 12.5   | 11.6       | -          | 12.    |

<sup>\*</sup> USA, Canada and Mexico.

#### Mercedes-Benz

|  | 2nd Quarter | 3rd Quarter | 4th Quarter | 1      | st Quarter |        | FY      |
|--|-------------|-------------|-------------|--------|------------|--------|---------|
| In €m  | 2023        | 2023        | 2023        | 2024   | 2023       | Change | 2023    |
| Production                                     | 37,792      | 37,679      | 37,659      | 33,752 | 37,630     | -10%   | 150,760 |
| Incoming orders (units)                        | 30,857      | 32,341      | 20,818      | 27,271 | 32,867     | -17%   | 116,883 |
| Unit sales                                     | 39,236      | 40,077      | 44,706      | 31,885 | 34,492     | -8%    | 158,51  |
| EU30*  | 22,537      | 24,198      | 26,432      | 18,288 | 20,834     | -12%   | 94,001  |
| Germany  | 8,865       | 10,132      | 9,312       | 7,199  | 7,841      | -8%    | 36,150  |
| Latin America**                                | 6,477       | 6,767       | 8,424       | 6,285  | 3,880      | 62%    | 25,548  |
| Brazil   | 4,373       | 4,765       | 6,256       | 5,102  | 2,093      | 144%   | 17,487  |
| Investments PP&E                               | 101         | 106         | 224         | 124    | 102        | 22%    | 533     |
| Research and development costs                 | 168         | 203         | 267         | 217    | 163        | 33%    | 801     |
| t/o capitalized development costs              | 21          | 22          | 34          | 59     | 21         | 179%   | 98      |
| Capitalization ratio (%)                       | 12.5        | 10.8        | 12.9        | 27.2   | 13.0       | _      | 12.3    |
| Revenue  | 5,553       | 5,430       | 5,665       | 4,826  | 4,990      | -3%    | 21,638  |
| Cost of sales                                  | -4,285      | -4,205      | -4,340      | -3,711 | -3,921     | -5%    | -16,750 |
| Gross profit                                   | 1,268       | 1,226       | 1,325       | 1,115  | 1,069      | 4%     | 4,888   |
| Selling expenses                               | -391        | -423        | -406        | -417   | -370       | 13%    | -1,590  |
| General administrative expenses                | -293        | -292        | -265        | -263   | -195       | 35%    | -1,045  |
| Research and non-capitalized development costs | -147        | -181        | -233        | -158   | -142       | 11%    | -702    |
| Others   | 87          | 121         | 217         | 105    | 61         | 71%    | 487     |
| EBIT   | 524         | 452         | 638         | 382    | 424        | -10%   | 2,038   |
| ROS (%)  | 9.4         | 8.3         | 11.3        | 7.9    | 8.5        | -      | 9.4     |
| Legal proceedings and related measures         | -           | -           | -           | -      | -          | -      | -       |
| Restructuring measures                         | -6          | 24          | -1          | 1      | -          | -      | 16      |
| M&A transactions                               | 26          | 60          | 42          | 38     | 16         | 135%   | 144     |
| Adj. EBIT                                      | 544         | 535         | 679         | 421    | 440        | -4%    | 2,199   |
| Adj. ROS (%)                                   | 9.8         | 9.9         | 12.0        | 8.7    | 8.8        | _      | 10.2    |

<sup>\*</sup> European Union, United Kingdom, Switzerland and Norway.

<sup>\*\*</sup>Excluding Mexico

#### Trucks Asia

| Key Figures and Ratios                         |             |             |             |        |             |        |         |
|--|-------------|-------------|-------------|--------|-------------|--------|---------|
|  | 2nd Quarter | 3rd Quarter | 4th Quarter | 1      | lst Quarter |        | FY      |
| In €m  | 2023        | 2023        | 2023        | 2024   | 2023        | Change | 2023    |
| Production                                     | 40,232      | 36,481      | 38,622      | 33,477 | 41,665      | -20%   | 157,000 |
| Incoming orders (units)                        | 31,766      | 27,039      | 23,833      | 26,886 | 51,319      | -48%   | 133,957 |
| Unit sales                                     | 40,097      | 38,052      | 42,812      | 28,457 | 40,210      | -29%   | 161,171 |
| Asia   | 31,389      | 29,558      | 33,208      | 21,543 | 31,580      | -32%   | 125,735 |
| Japan  | 9,072       | 9,456       | 11,309      | 8,039  | 9,184       | -12%   | 39,021  |
| Indonesia                                      | 10,785      | 8,080       | 6,911       | 3,065  | 9,535       | -68%   | 35,311  |
| India  | 5,384       | 6,208       | 6,524       | 6,676  | 7,319       | -9%    | 25,435  |
| Unit sales BFDA                                | 16,633      | 17,451      | 16,419      | 17,518 | 19,575      | -11%   | 70,078  |
| Investments PP&E                               | 18          | 24          | 69          | 20     | 17          | 19%    | 128     |
| Research and development costs                 | 42          | 36          | 52          | 35     | 49          | -29%   | 179     |
| t/o capitalized development costs              | 2           | 4           | 1           | 2      | 12          | -88%   | 19      |
| Capitalization ratio (%)                       | 4.2         | 10.8        | 2.2         | 4.3    | 24.9        | _      | 10.6    |
| Revenue  | 1,687       | 1,659       | 1,954       | 1,506  | 1,761       | -14%   | 7,060   |
| Cost of sales                                  | -1,338      | -1,375      | -1,588      | -1,213 | -1,432      | -15%   | -5,732  |
| Gross profit                                   | 349         | 284         | 367         | 292    | 329         | -11%   | 1,329   |
| Selling expenses                               | -157        | -141        | -165        | -133   | -152        | -13%   | -615    |
| General administrative expenses                | -78         | -75         | -59         | -85    | -79         | 8%     | -292    |
| Research and non-capitalized development costs | -40         | -32         | -51         | -33    | -37         | -9%    | -160    |
| Others   | 17          | 10          | 23          | 9      | 20          | -54%   | 69      |
| t/o Equity-method investment BFDA              | -18         | -21         | -12         | -21    | -15         | -45%   | -66     |
| EBIT   | 90          | 45          | 114         | 49     | 80          | -39%   | 330     |
| ROS (%)  | 5.4         | 2.7         | 5.9         | 3.3    | 4.6         | -      | 4.7     |
| Legal proceedings and related measures         | -           | _           | -           | _      | -           | -      | _       |
| Restructuring measures                         | -           | _           | _           | _      | _           | _      | -       |
| M&A transactions                               | -           | -           | -           | 0      | -           | -      | -       |
| Adj. EBIT                                      | 90          | 45          | 114         | 49     | 80          | -39%   | 330     |
| Adj. ROS (%)                                   | 5.4         | 2.7         | 5.9         | 3.3    | 4.6         | -      | 4.7     |

#### **Daimler Buses**

|  | 2nd Quarter | 3rd Quarter | 4th Quarter | 1     | st Quarter |        | FY         |
|--|-------------|-------------|-------------|-------|------------|--------|------------|
| In €m  | 2023        | 2023        | 2023        | 2024  | 2023       | Change | 2023       |
| Production                                     | 6,407       | 6,864       | 7,847       | 6,258 | 5,753      | 9%     | 26,871     |
| Incoming orders (units)                        | 4,398       | 6,980       | 8,553       | 8,746 | 8,002      | 9%     | 27,933     |
| Unit sales                                     | 6,181       | 6,789       | 7,628       | 5,604 | 5,570      | 1%     | 26,168     |
| EU30*  | 1,637       | 1,958       | 2,914       | 1,459 | 1,467      | -1%    | 7,976      |
| Germany  | 476         | 519         | 950         | 455   | 373        | 22%    | 2,318      |
| North America**                                | 997         | 1,010       | 1,187       | 1,027 | 640        | 60%    | 3,834      |
| Latin America                                  | 3,029       | 3,210       | 2,757       | 2,591 | 3,066      | -15%   | 12,062     |
| Brazil   | 2,298       | 2,609       | 2,173       | 2,228 | 2,400      | -7%    | 9,480      |
| Asia   | 122         | 144         | 295         | 114   | 62         | 84%    | 623        |
| Investments PP&E                               | 18          | 23          | 62          | 13    | 13         | -2%    | 115        |
| Research development costs                     | 47          | 38          | 51          | 53    | 37         | 43%    | 172        |
| t/o capitalized development costs              | 2           | 1           | 2           | 0     | 1          | -62%   | 6          |
| Capitalization ratio (%)                       | 5.0         | 2.5         | 4.0         | 0.7   | 2.8        | -      | <i>3.7</i> |
| Revenue  | 978         | 1,189       | 1,449       | 1,176 | 950        | 24%    | 4,566      |
| Cost of sales                                  | -817        | -976        | -1,240      | -943  | -812       | 16%    | -3,846     |
| Gross profit                                   | 161         | 213         | 209         | 233   | 137        | 70%    | 721        |
| Selling expenses                               | -68         | -67         | -64         | -69   | -64        | 8%     | -263       |
| General administrative expenses                | -42         | -51         | -49         | -59   | -56        | 7%     | -198       |
| Research and non-capitalized development costs | -44         | -37         | -49         | -52   | -36        | 46%    | -166       |
| Others   | 26          | 12          | 54          | 7     | 27         | -75%   | 120        |
| EBIT   | 33          | 70          | 101         | 59    | 9          | 535%   | 214        |
| ROS (%)  | 3.4         | 5.9         | 7.0         | 5.0   | 1.0        | -      | 4.7        |
| Legal proceedings and related measures         | -           | -           | -           | -     | -          | -      | -          |
| Restructuring measures                         | -           | -           | -           | -     | -          | -      | -          |
| M&A transactions                               | -           | _           | -           | -     | -          | -      | -          |
| Adj. EBIT                                      | 33          | 70          | 101         | 59    | 9          | 535%   | 214        |
| Adj. ROS (%)                                   | 3.4         | 5.9         | 7.0         | 5.0   | 1.0        | -      | 4.7        |

 $<sup>^{\</sup>star}$  European Union, United Kingdom, Switzerland and Norway.

<sup>\*\*</sup> USA, Canada and Mexico.

#### **Financial Services**

| Key Figures and Ratios                 |             |             |             |             |       |        |        |
|--|-------------|-------------|-------------|-------------|-------|--------|--------|
|  | 2nd Quarter | 3rd Quarter | 4th Quarter | 1st Quarter |       |        | FY     |
| In €m                                  | 2023        | 2023        | 2023        | 2024        | 2023  | Change | 2023   |
| New business                           | 2,507       | 3,141       | 3,219       | 2,775       | 2,401 | 16%    | 11,267 |
| Penetration rate (in %)                | 18.3        | 22.9        | 24.9        | 21.9        | 16.7  | _      | 20.7   |
| Revenue                                | 632         | 688         | 742         | 781         | 612   | 28%    | 2,674  |
| EBIT                                   | 55          | 46          | 41          | 50          | 44    | 14%    | 186    |
| ROE (%)                                | 9.6         | 8.0         | 6.8         | 8.0         | 7.9   | -      | 8.0    |
| Legal proceedings and related measures | -           | -           | -           | _           | -     | -      | -      |
| Restructuring measures                 | -           | _           | -           | _           | -     | _      | _      |
| M&A transactions                       | 10          | -2          | 9           | 1           | 7     | -89%   | 25     |
| Adj. EBIT                              | 65          | 45          | 50          | 51          | 52    | -1%    | 211    |
| Adj. ROE (%)                           | 11.4        | 7.7         | 8.3         | 8.2         | 9.2   | -      | 9.1    |

|                                 | 2nd Quarter | 3rd Quarter | 4th Quarter |         | End of  |        | FY     |
|---------------------------------|-------------|-------------|-------------|---------|---------|--------|--------|
| In €m                           | 2023        | 2023        | 2023        | Q1 2024 | Q4 2023 | Change | 2023   |
| Contract volume (end of period) | 25,443      | 27,020      | 28,277      | 29,877  | 28,277  | 6%     | 28,277 |
| Equity (end of period)          | 2,303       | 2,364       | 2,462       | 2,526   | 2,462   | 3%     | 2,462  |

#### **Capital Structure**

| 1. Group Liquidity                                 |                       |  |         |         |                       |        |         |         |        |
|--|-----------------------|--|---------|---------|-----------------------|--------|---------|---------|--------|
|  | End of<br>2nd Quarter | End of End of<br>r 3rd Quarter 4th Quarter |         |         | End of<br>1st Quarter |        |         | End of  |        |
| In €m  | 2023                  | 2023                                       | 2023    | 2024    | 2023                  | Change | Q1 2024 | Q4 2023 | Change |
| Group liquidity                                    |                       |  |         |         |                       |        |         |         |        |
| Cash and cash equivalents                          | 7,906                 | 9,982                                      | 7,067   | 7,859   | 7,788                 | 1%     | 7,859   | 7,067   | 11%    |
| Marketable debt securities and similar investments | 1,621                 | 1,905                                      | 1,808   | 2,125   | 1,303                 | 63%    | 2,125   | 1,808   | 18%    |
| Group gross liquidity                              | 9,528                 | 11,888                                     | 8,875   | 9,983   | 9,092                 | 10%    | 9,983   | 8,875   | 12%    |
| Total financing liabilities                        | -25,381               | -28,406                                    | -26,096 | -27,528 | -23,431               | 17%    | -27,528 | -26,096 | 5%     |
| Group net debt                                     | -15,854               | -16,519                                    | -17,221 | -17,545 | -14,339               | 22%    | -17,545 | -17,221 | 2%     |

| 2. Industrial Liquidity                            |                       |  |       |       |                       |        |         |         |        |
|--|-----------------------|--|-------|-------|-----------------------|--------|---------|---------|--------|
|  | End of<br>2nd Quarter | End of End of er 3rd Quarter 4th Quarter |       |       | End of<br>1st Quarter |        |         | End of  |        |
| In €m  | 2023                  | 2023                                     | 2023  | 2024  | 2023                  | Change | Q1 2024 | Q4 2023 | Change |
| Liquidity of the Industrial Business               |                       |  |       |       |                       |        |         |         |        |
| Cash and cash equivalents                          | 7,660                 | 9,740                                    | 6,722 | 7,548 | 7,315                 | 3%     | 7,548   | 6,722   | 12%    |
| Marketable debt securities and similar investments | 1,598                 | 1,863                                    | 1,764 | 2,080 | 1,281                 | 62%    | 2,080   | 1,764   | 18%    |
| Gross liquidity of the Industrial Business         | 9,258                 | 11,602                                   | 8,487 | 9,628 | 8,596                 | 12%    | 9,628   | 8,487   | 13%    |
| Financing liabilities (nominal)                    | -2,431                | -3,917                                   | -165  | -268  | -1,070                | -75%   | -268    | -165    | 62%    |
| Net liquidity of the Industrial Business           | 6,827                 | 7,685                                    | 8,322 | 9,360 | 7,526                 | 24%    | 9,360   | 8,322   | 12 %   |

| Pension benefits    |                       |                       |                       |        |                       |        |         |         |        |
|---------------------|-----------------------|-----------------------|-----------------------|--------|-----------------------|--------|---------|---------|--------|
|                     | End of<br>2nd Quarter | End of<br>3rd Quarter | End of<br>4th Quarter |        | End of<br>1st Quarter |        |         | End of  |        |
| In €m               | 2023                  | 2023                  | 2023                  | 2024   | 2023                  | Change | Q1 2024 | Q4 2023 | Change |
| Pension benefits    |                       |                       |                       |        |                       |        |         |         |        |
| Benefit obligations | -5,993                | -5,689                | -6,251                | -6,189 | -5,984                | 3%     | -6,189  | -6,251  | -1%    |
| Plan assets         | 5,464                 | 5,314                 | 5,654                 | 5,732  | 5,438                 | 5%     | 5,732   | 5,654   | 1%     |
| Funded status       | -530                  | -375                  | -597                  | -457   | -548                  | -17%   | -457    | -597    | -24%   |
| Funding ratio (%)   | 91                    | 93                    | 90                    | 93     | 91                    | -      | 93      | 90      | _      |

#### Guidance

| Assumptions Heavy Duty Truck Market      |                    |
|--|--------------------|
|  | 2024               |
| North America - in thousands of units -  | 280 to 320         |
| EU30 - in thousands of units -           | 260 to 300         |
| Group                                    |                    |
|  | 2024               |
| Revenue                                  | €55 bn. to €57 bn  |
| EBIT                                     | on prior year leve |
| Adj. EBIT                                | on prior year leve |
| Sum of Investments in PP&E and R&D costs | slight increase    |
| Industrial Business                      |                    |
|  | 2024               |
| Unit Sales* - in thousands of units -    | 490 to 510         |
| Revenue                                  | €52 bn. to €54 bn  |
| Adj. ROS IB                              | 9% bis 10.5%       |
| FCF IB                                   | slight increase    |
| Segments                                 | 2024               |
| Trucks North America                     | 2024               |
| Unit sales - in thousands of units -     | 180 to 200         |
| Adj. ROS                                 | 11% to 13%         |
| Mercedes-Benz                            |                    |
| Unit sales - in thousands of units -     | 140 to 160         |
| Adj. ROS                                 | 8.5% bis 10.5%     |
| Trucks Asia                              |                    |
| Unit sales - in thousands of units -     | 130 to 150         |
| Adj. ROS                                 | 3% to 59           |
| Daimler Buses                            |                    |
| Unit sales - in thousands of units -     | 23 to 28           |
| Adj. ROS                                 | 5% to 7%           |
| Financial Services                       |                    |
| New business                             | €11 bn. to €13 bn  |
| Adj. ROE                                 | 9% to 11%          |

<sup>\*</sup>The total of the segments does not correspond to unit sales of the Industrial Business due to eliminations between the segments as well as rounding differences due to the disclosure of unit sale corridors.

#### Guidance

| 5. Definition of Guidance Sensitivities  |                      |                        |
|--|----------------------|------------------------|
| Guidance KPI                             | Sensitivities        | Definition             |
|  | significant decrease | below -15.0%           |
| EBIT                                     | slight decrease      | -15.0 % to below -5.0% |
|  | on prior-year level  | -5.0% to +5.0%         |
|  | slight increase      | above +5.0% to +15.0%  |
|  | significant increase | above +15.0%           |
| Sum of Investments in PP&E and R&D costs | significant decrease | below -15.0%           |
|  | slight decrease      | -15.0% to below -5.0%  |
|  | on prior-year level  | -5.0% to +5.0%         |
|  | slight increase      | above +5.0% to +15.0%  |
|  | significant increase | above +15.0%           |
|  | significant decrease | below -25.0%           |
|  | slight decrease      | -25.0% to below -10.0% |
| FCF IB                                   | on prior-year level  | -10.0% to +10.0%       |
|  | slight increase      | above +10.0% to +25.0% |
|  | significant increase | above +25.0%           |

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